



“With more than 3,100 persons trained and 47 African Member States assisted since 2009, the ACBC is IOM’s key institution to build capacities in all aspects of migration management, supporting migration research and development and promoting migration advocacy and partnerships.”

William Lacy Swing
IOM Director General

2012-2013

Annual Report



**African Capacity
Building Centre**

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EDITORIAL

The present report summarizes the activities of the African Capacity Building Centre (ACBC) in 2012-2013.

Established in 2009 at the request of IOM's African Member States, the ACBC has since become a recognized institution known for the delivery of a broad range of activities focusing predominantly on migration management. To date, the ACBC has trained over 3,100 border management officers in the course of 140 different trainings, conducted eight border management assessments, assisted 18 African Member States with the introduction and installation of border information systems, and produced four training manuals, several immigration standard operating procedures for different member states and a mixed migration report. In total, the ACBC provided technical support to 47 African countries. Hosted by the Tanzania Regional Immigration Training Academy (TRITA), which has recently undergone a comprehensive renovation and refurbishment, the ACBC-TRITA relationship represents an excellent example of cooperation between IOM and one of its Member States, the United Republic of Tanzania.

ACBC's activities are divided into three distinct but interrelated pillars. The first pillar, **Capacity Building in Border and Migration Management**, includes migration and border management assessments, design and delivery of trainings, development and installation of IOM's border information system, the Migration Information and Data Analysis System (MIDAS, formerly known as PIRS), as well as elaboration and review of migration policies. The second pillar, **Migration Research and Development**, covers migration-related research, compilation of immigration standard operating procedures and design of regional and country-specific border management programs. Finally, the third pillar, **Migration Advocacy and Partnerships**, aims to raise awareness about the importance of immigration and border management (IBM) within the wider context of migration management, to promote cooperation between IOM Member States, African regional organizations and the wider international community, and to support the Regional Economic Communities (REC) by promoting cooperation between REC Member States. Furthermore, ACBC's technical assistance follows IOM's border management policy which is to assist its Member States in implementing open but secure borders, with full respect to human rights and for the benefit of all.

As the ACBC enters its fifth year of operation, the Centre is widening its thematic outreach in the areas of labor migration, migration health and return migration, and extending its engagement in upcoming immigration and border management themes, such as the promotion of trade, the facilitation of the free movement of persons, but also good governance, gender and climate change. In support of IOM's Migration Crisis Operational Framework (MCOF), endorsed by the IOM Council in its 141st session, the ACBC will continue to develop and advocate for humanitarian protection and sensitive border management during migration crises.

We would like to thank IOM's Member States, development partners and IOM missions for their trust and confidence in ACBC and wish you a pleasant read.

David Knight

Head of the Immigration and Border
Management Division, IOM Headquarters

Damien Thuriaux

Chief of Mission of IOM Tanzania

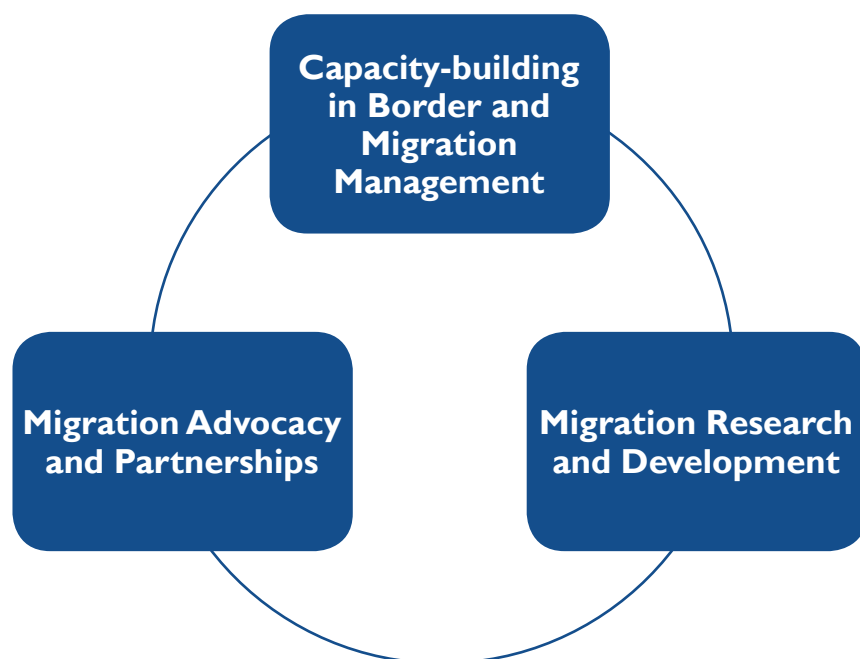
ACRONYMS

ACBC	African Capacity Building Centre
ACSRT	African Centre for the Study and Research on Terrorism
CBBM	Capacity Building for Border Management
CBMM	Capacity Building for Migration Management
CMP	Common Market Protocol
EAC	East African Community
EAPCCO	East African Police Chiefs Cooperation Organization
ECOWAS	Economic Community of West African States
EMM	Essentials of Migration Management
EMP	Essentials of Migration Practice
EU	European Union
IBM	Immigration and Border Management
ICAO	International Civil Aviation Organization
IDF	IOM Development Fund (former 1035 facility)
IMO	International Maritime Organization
INTERPOL	International Criminal Police Organization
IOM	International Organization for Migration
JICA	Japan International Cooperation Agency
MIDAS	Migration Information and Data Analysis System
OSBP	One Stop Border Post
PEPM	Passport Examination Procedures Manual
PIRS	Personal Information and Registration System
SARPCCO	Southern African Police Chiefs Cooperation Organization
SEF	Serviço de Estrangeiros e Fronteiras (Portuguese immigration service)
SOP	Standard Operating Procedures
TMEA	Trademark East Africa
TRITA	Tanzania Regional Immigration Training Academy
UNCTED	United Nations Counter-Terrorism Committee Executive Directorate
UNODC	United Nations Office on Drugs and Crime
WCO	World Customs Organization

ACTIVITIES AT A GLANCE

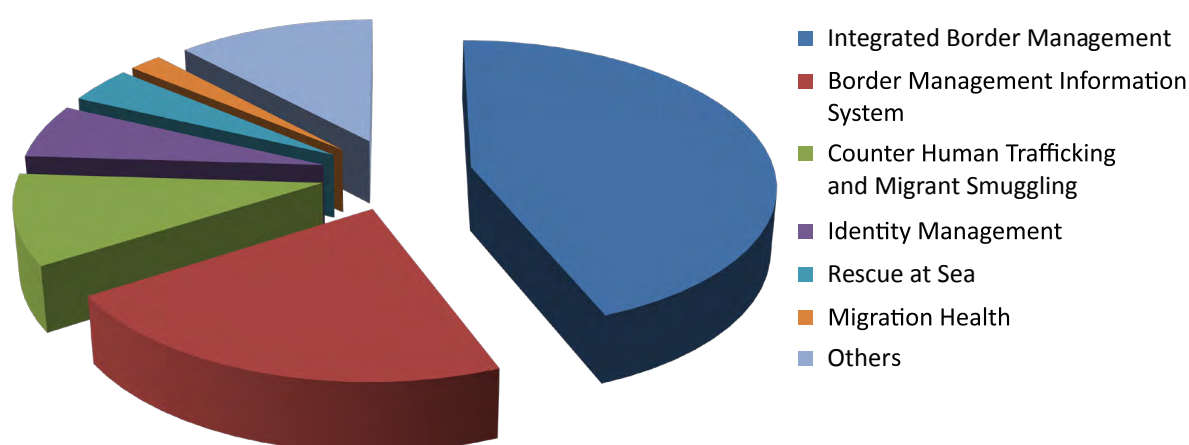
The African Capacity Building Centre (ACBC) was established in 2009 with the aim of strengthening the capacities of African Member States to manage migration.

Hosted by the Tanzania Regional Immigration Training Academy in Moshi, Tanzania, and staffed and managed by IOM, the Centre is providing Africa-wide technical assistance in matters pertaining to migration and border management. In line with ACBC's three pillars of assistance, the technical support ranges from carrying out migration management assessments, trainings, installation of migration management information systems to assistance with drafting migration policies and strategies.

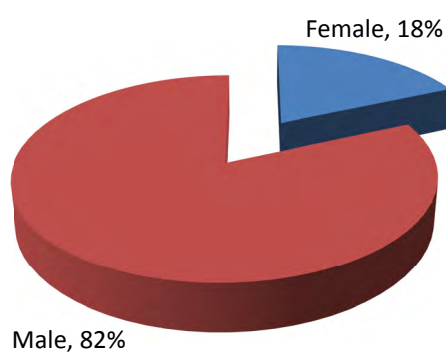


Since 2009, the ACBC has trained more than 3,100 officials from different migration and border management agencies, organized over 140 trainings and assisted 47 African countries to date.

ACBC Training Programmes by Topic since 2009



ACBC Trainees since 2009



Total Coverage of ACBC's Support from 2009 to 2013



PILLAR I: CAPACITY-BUILDING IN BORDER AND MIGRATION MANAGEMENT

The Capacity-building in Border and Migration Management pillar of ACBC technical assistance covers a wide range of activities aimed at improving countries' border and migration management frameworks and practices. To achieve this objective, ACBC designs and delivers training courses tailored to the needs of the requesting governments. Trainings can cover a wide variety of topics, such as integrated border management, document examination procedures, counter-terrorism, counter-trafficking and counter-smuggling of migrants, among many other areas. The development and installation of the Migration Information and Data Analysis System (MIDAS) and related trainings, also fall within the purview of this objective. Another aspect is the review and development of border and migration management policies, legislation and strategies, which are closely linked to the design of migration and border management standards.

ACBC IN SOUTH SUDAN

Beginning in January 2012, the ACBC held a number of capacity building interventions as part of the Immigration and Border Management (IBM) Programme of South Sudan. The ACBC involvement comprised the delivery of trainings and the development of national training curricula for trainers and immigration officials.

ACBC trainers delivered training on the Essentials of Migration Practice (EMP), the Essentials of Migration Management (EMM), and course on migrant smuggling and trafficking in persons. This training was followed by trainings on document examination procedures and on how to run and administer IOM's border management information system, Migration Information and Data Analysis System (MIDAS). MIDAS had previously been installed at Juba International Airport and the land border crossings of Nimule and Kaya on the Ugandan border and Nadapal on the Kenyan border.



Group discussions at the Essentials of Migration Practice training in July 2012.

In addition, ACBC conducted assessments of law, policies, procedures and structures pertaining to visa/passport processing at Juba International Airport, and produced a report with recommendations for reform. ACBC also developed a national training curriculum for the Training of Trainers (ToT) programme, which was also implemented as part of the project. Standard operating procedures (SOPs) were introduced and training on how to use these SOPs was delivered.

To date, these initiatives have led to more effective and timely migrant and passenger processing at international border checkpoints and facilitated the identification of persons thought to be of security concern for national authorities: two smugglers accused of counterfeit currency and document forgery, one imposter and one car smuggler.

CAPACITY-BUILDING IN BORDER MANAGEMENT FOR MALAWI, MOZAMBIQUE, THE UNITED REPUBLIC OF TANZANIA AND ZAMBIA

Implemented by IOM and the Portuguese Serviço de Estrangeiros e Fronteiras (SEF), the project “Capacity Building for Border Management”, a cross-border approach to combat irregular migration and establish a border management information system along the borders of Malawi, Mozambique, the United Republic of Tanzania and Zambia, aimed to reinforce the participating governments’ capacities for effectively managing irregular migration.

The European Union (EU), the Tanzania One UN Fund, the Bureau for Population, Refugees and Migration (of the US Department of State), the Japanese International Cooperation Agency, the International Organization for Migration (IOM) and SEF co-funded the project, which was implemented from July 2011 to October 2013.

In total, 300 border officials have been trained as part of the project, 10 border points have been refurbished and 15 have been provided with power supply. These changes further



Marcellino Ramkishun with CBBM training participants at ACBC.

included the implementation of the Migration Information and Data Analysis System (MIDAS) along the targeted borders, the production of standard operating procedures (SOPs), the pilot operationalization of One-Stop Border Posts (OSBPs) and the organization of four cross-border meetings among the participating countries to improve cross-border cooperation. Raising border officials’ awareness of migrants’ legal rights will ultimately benefit migrants in the East African region and allow for a more comprehensive response to their needs.

Training sessions/programmes delivered by ACBC and other experts as part of this project include:

- February 2012: Training for MIDAS Users and Administrators
- July 2012: Training for MIDAS IT staff
- July, August 2012: Mixed Migration, border management and Migration and Health
- July, August 2012: Training on security documents
- October 2012: Training of trainers for mixed migration and security documents
- December 2012: MIDAS end users training (at the border posts where MIDAS was installed)
- February 2013: ToT in MIDAS
- February 2013: Training on Identity Management
- May/June 2013: Rescue at Sea
- October 2013: Training on Data Management
- October 2013: Training on OSBP

PASSPORT EXAMINATION TRAINING IN BURKINA FASO

ACBC delivered a ToT programme to 22 participants in Ouagadougou, Burkina Faso, in June 2012.

Funded by the IOM Development Fund (IDF), the training introduced the immigration officers to one of IBM's main training manuals, the *Passport Examination Procedures Manual*. Following eight steps of passport and travel document examination, the future trainers were taught the methodology required to identify forgeries and the skills needed to pass the knowledge on to colleagues. They further improved their ability to describe genuine, forged and false travel documents with professional, standardized terminology and learned how to respond to difficulties that may arise in court.



Future trainers of travel document examination in Ouagadougou, Burkina Faso.

MANAGING SIERRA LEONE'S BORDERS

Funded by the United Nations Multi-Donor Trust Fund for Sierra Leone, ACBC delivered a ToT programme in border management to 10 section heads and immigration officers. The training took place in Freetown, Sierra Leone, from 29 October to 2 November 2012 and covered the following topics:



At the ToT workshop in Sierra Leone.

- Detection of fraudulent passports
- Investigation
- Supervision of immigration personnel
- Issuance of visas
- Irregular migration
- Monitoring of border posts
- BMIS/PIRS administration
- Trafficking in persons
- Smuggling in persons
- Travelling regulations

COUNTERING HUMAN TRAFFICKING IN ETHIOPIA

From 19 to 21 November 2012, ACBC delivered training on counter-trafficking in Addis Ababa, Ethiopia. Together with the Institute of Security Studies and INTERPOL, IOM hosted 35 participants from West, East and sub-Saharan Africa.

The ACBC instructed officials from a range of professional backgrounds, such as the police, immigration, prosecutors' offices, media, the Office of the UN High Commissioner for Refugees and INTERPOL. The following topics were covered: how to identify, assist and protect victims of trafficking; the investigation of human trafficking and migrant smuggling; and the intelligence cycles of human trafficking investigations.

At the end of the training, the diverse group was better prepared to identify victims of trafficking and migrant smuggling, address their needs appropriately, as well as to maximize joint approaches in line with international best practices.

ONE-STOP BORDER POSTS AND COMMON MARKET PROTOCOL IN THE EAST AFRICAN COMMUNITY

Twenty-five senior immigration officers took part in a regional training programme on One Stop Border Posts (OSBPs) and the Common Market Protocol (CMP) jointly organized by IOM Nairobi and ACBC and funded by Trade Mark East Africa and the Embassy of France. The training was hosted in Moshi, United Republic of Tanzania, from 20 to 24 November 2012. The participants were senior-level representatives of various border management institutions in Kenya, the United Republic of Tanzania and Uganda.



Training participants discussing the Common Market Protocol.

With ACBC support, participants familiarized themselves with the CMP, the concept of the OSBP, the regional integration and historical background of the EAC, cross-border migration and health issues, as well as human trafficking. The immigration departments of the EAC Member States are thus one step closer to implementing the free, safe and orderly movement of persons in the East African region.

PIRS BECOMES MIDAS: INSTALLATIONS, TRAININGS, DEVELOPMENTS

To address the ever-evolving challenges of immigration and border management, IOM, as the leading intergovernmental organization in migration, developed its own border management information system, the Migration Information and Data Analysis System (MIDAS), formerly known as the "Personal Identification and Registration System" (PIRS). A valuable migration management tool, MIDAS allows the collection, storage and processing of travellers' data and enhances immigration and border management by making identity checks easier and faster, allowing for the secure exchange of information between border posts and enabling the connection of MIDAS with national and international alert lists, such as INTERPOL's I-24/7 Global Communications System.

In 2012 MIDAS was successfully installed at a number of border posts in Djibouti, Malawi, Somalia, South Sudan, the United Republic of Tanzania and Zambia, bringing the overall number of African Countries where MIDAS is already operational to 18. Alongside these installations, ACBC delivered training to immigration and border officials from different countries to maximize the efficient and effective use of MIDAS. From January 2012 until June 2013, ACBC delivered the following training sessions/programmes at the ACBC–TRITA MIDAS training facilities in Moshi:

- MIDAS installation training, designed for IOM IT specialists and MIDAS user training for immigration and border officials from Dar es Salaam;
- MIDAS user training for Somali border and immigration officials;
- MIDAS user, administration and IT training for South Sudanese immigration and border officials;
- MIDAS IT training for immigration officials in Dar es Salaam;
- MIDAS installation training for IT immigration specialists from Malawi, the United Republic of Tanzania and Zambia;
- MIDAS briefing for immigration officials from the EAC region delivered in Dar es Salaam;
- MIDAS ToT for immigration officers from Malawi, the United Republic of Tanzania and Zambia in February 2013.



Taking notes at a MIDAS user training.

Further to these training programmes, a MIDAS version incorporating the processing of residence permits and biometric applications, as well as a MIDAS User Guide, was developed in 2012. The guide was developed by ACBC and the Tanzania Regional Immigration Training Academy (TRITA). Comprising 72 pages, the manual is designed to make troubleshooting easier and to provide hands-on assistance in a clear and methodical manner. It is a user-friendly tool for teaching and ensuring the correct use of MIDAS.

AN INTEGRATED BORDER MANAGEMENT PROGRAMME FOR THE REPUBLIC OF THE CONGO

A team comprised of the Chief of Mission of IOM Mauritania and the Regional Thematic Specialist at the ACBC visited the Republic of the Congo in February 2013. The objective was to finalize the content of the Integrated Border Management Programme being developed by IOM at the request of the Government of the Congo (GoC).



Visiting the Maya-Maya Airport in Brazzaville.

The team inspected the Maya-Maya International Airport in Brazzaville, the river border crossing Le Beach between Brazzaville and Kinshasa, the Pointe Noire Airport and the Nzassi border crossing at the border with Angola. The team met with high level representatives of the General Directorate for the Surveillance of the Territory, the Department of Multilateral Affairs, the Ministry of Foreign Affairs, the Special Service and the Immigration and Emigration Service.

Based on the recommendations of the assessment, the team reviewed and completed the design of the programme, which the GoC is eager to start implementing while resting assured of IOM's full support.

WEST AND CENTRAL AFRICA SET TO COUNTER MIGRANT SMUGGLING



Participants discuss human trafficking and migrant smuggling.

Raising migration management officials' awareness of migrant smuggling from the law enforcement and protection perspective, ACBC delivered a joint training programme with the IOM Regional Office in Dakar, Senegal, from 18 to 19 March 2013. Twenty-five border officials from 13 West and Central African countries participated in the training.

The training provided the participating officials with an overview of integrated border management, the legal framework of migrant smuggling and trafficking in

persons, how to protect vulnerable groups on the move, the ECOWAS (Economic Community of West African States) protocol on free movement ratified in 1979 and the accompanying challenges for border management.

The trainers encouraged the group to formulate recommendations to take back to their respective countries' governments and felt that combining the law enforcement and protection side of migration smuggling made for a well-balanced approach.

ASSESSING BORDER MANAGEMENT FRAMEWORKS IN REPUBLIC OF MAURITIUS

ACBC led an EU-financed assessment of the border control system of the Republic of Mauritius alongside IOM Mauritius and Government representatives.

Using IOM's Border Control and Migration Management Assessment Model, the expert team assessed administration, regulation, operation and information management frameworks at the Passport and Immigration Office in Port Louis, the Sir

Seewoosagur Ramgoolam International Airport, and Port Mathurin and Sir Gaetan Duval Airport on Rodrigues Island.



Assessment team in Mauritius 2013.

The central components to enhancing the existing border and migration management system are communication, coordination and cooperation, which would enable the Government of Mauritius to consolidate the existing framework according to international best practices and standards.

RESCUE-AT-SEA TRAINING IN THE UNITED REPUBLIC OF TANZANIA

In May, ACBC delivered a rescue-at-sea training to 30 members of the Mtwara Marine Unit (MMU) as part of the Capacity Building for Border Management Project in Mbeya, United Republic of Tanzania.

This theoretical briefing was followed up with a practical session in Mtwara from 12 to 15 June, during which participants were trained on vessel handling during launching and beaching, and approaching persons in and retrieving persons from the water. In addition, the training focused on the coordination of rescues and communication with agencies while these rescues are ongoing. ACBC also had the opportunity to meet with the Regional Immigration Officer and the Regional Police Commander, laying the foundation for joint operational approaches for future sea rescue activities in Mtwara.

As part of the training, ACBC distributed MMU caps to the participants and designed a float plan for future use.



ACBC trainer Marcellino Ramkishun and members of the Mtwara Marine Unit in training.

ASSESSING BORDER RESIDENT CARDS ALONG THE ANGOLA-NAMIBIA BORDER

In May 2013, at the request of IOM Namibia and the Namibian Ministry of Home Affairs and Immigration, ACBC conducted a 9-day assessment of the border resident card regime along the Angola-Namibia border. The purpose of the study was to evaluate the current practices related to the registration and issuance of border resident cards and present recommendations to the Government of the Republic of Namibia to further strengthen the system.

Border resident cards, also known as local border traffic permits, are often instituted between neighboring countries, where significant cross-border movements take place due to important



ACBC regional technical specialist Livia Styp-Rekowska at a Angola-Namibia border crossing point during the assessment.

economic, social or cultural ties. They are issued to the local border population to facilitate short-term stay within a pre-defined territory of the neighboring country without a passport or visa. Local border traffic regimes are thus a viable means of regulating local cross-border movements without compromising the security and integrity of the borders, while fully complying with the existing immigration legal framework. They are also an efficient tool in the fight against irregular migration.

During the assessment, ten border crossings – six in Namibia and four in Angola – were inspected. The assessment team interviewed immigration and border police, as well as local authorities, traditional leaders, and migrants themselves. Namibia’s Permanent Secretary of the Ministry of Home Affairs and Immigration, believes that the final assessment report will contribute to bilateral discussions on this subject with representatives of the Government of Angola, tentatively scheduled for the next meeting of the Angola-Namibia Joint Commission on Defense and Security.

PILLAR 2: MIGRATION RESEARCH AND DEVELOPMENT: STANDARD OPERATING PROCEDURES (SOPs), KNOWLEDGE MANAGEMENT AND PROJECT DEVELOPMENT

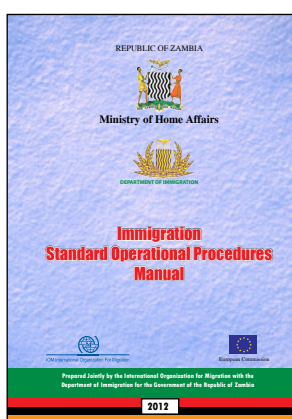
Interventions bringing research into migration issues and trends, with the aim of generating context-specific responses, constitute the core of the Migration Research and Development pillar. In this context, ACBC designs Standard Operating Procedures (SOPs), develops training curricula based on the ACBC-developed *Essentials of Migration Practice* and IOM's *Passport Examination Procedure Manual*, and conducts research into areas related to migration. The results of this work are compiled and managed by ACBC to function as a resource for material on immigration and border management, and to facilitate the design of interventions intended to enhance requesting governments' migration and border management capacities.

STANDARD OPERATING PROCEDURES (SOPs)

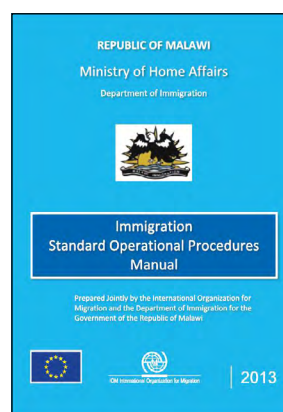
SOPs are processes designed to implement legislation and policies in a manner that ensures transparency, control and facilitation for the immigration and border officers using them. They provide a step-by-step guide on what to do in certain situations and how to achieve desired outcomes. Ideally, the immigration agency of a given country issues SOPs to all border operations units. This should ensure they all manage entries to or exits from the country, the delivery of visa permits and the issuance of travel documents in a uniform manner. Containing detailed and explicit instructions for the officers in question, SOPs are required to consider the dynamics of border management, such as differences in migration flows at different border posts.

As a result, SOPs are designed to be context-specific. They may cover how to examine travel documents for indications of forgery, how to classify travellers or how to address overstays. In addition, they may also relate to the conduct, values and ethics expected of immigration officers and the conduct of searches or arrests.

Some examples of these SOPs are as follows:



SOPs for Zambia. As part of an expert working group, ACBC supported the Department of Immigration of Zambia in developing SOPs. These are intended to function as guidelines, and as training and orientation tools for immigration officers.



SOPs for Malawi. ACBC supported IOM Tanzania in developing SOPs for the Department of Immigration of Malawi. Initiated in June 2012 in Blantyre, Malawi, these SOPs serve as a tool to harmonize operations and procedures in immigration and border management.

PILLAR 3: MIGRATION ADVOCACY AND PARTNERSHIPS: AWARENESS-RAISING

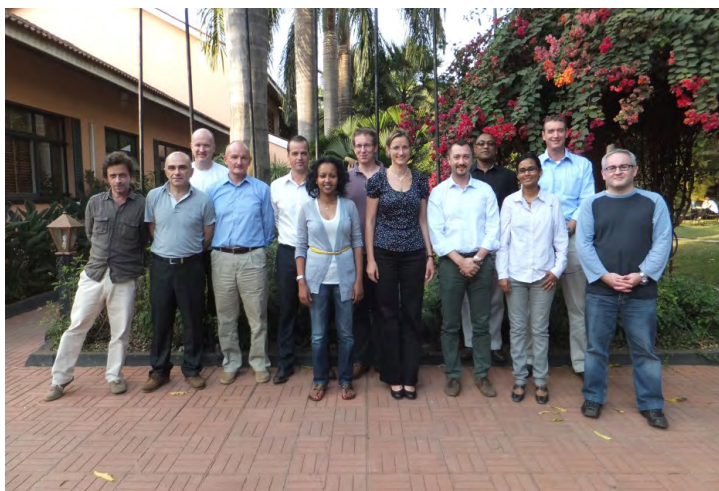
ACBC supports advocacy, partnerships and cross-border partnership-building to encourage collaboration on migration initiatives. Two cornerstones cement ACBC's work in this area:

- (a) Working towards safe and dignified migration and safeguarding migrants' rights, ACBC engages in raising awareness of the importance of immigration and border management frameworks. This also benefits international trade, security and cooperation in politics and the economy.
- (b) Promoting the standardization and sharing of international best practices in immigration and border management, ACBC encourages cooperation among IOM Member States, African regional organizations, international actors, the academia and IOM itself. ACBC's participation in the Kuehne Foundation Conference and the Regional INTERPOL Conference in Kampala are two examples of these efforts.

IBM TECHNICAL MEETING AND ACBC STRATEGY

To plan the ACBC and IBM strategy for the region, the Immigration and Border Management (IBM) Division held a meeting in Moshi, Tanzania, from 4 to 7 September 2012.

Standardization of IBM courses, development of partnerships, institutionalization of MIDAS, strengthening of the knowledge management of the Centre and other initiatives were discussed by colleagues from Headquarters and managers from Kenya, Mauritania, Nigeria, South Sudan, the United Republic of Tanzania and ACBC staff.



The IBM team at the technical meeting in Moshi, September 2012.

The participants also established a governance structure for IOM's MIDAS. On 4 September, the visit of two delegates from the Repatriation and Departure Service of the Netherlands' Ministry of Interior and Kingdom Relations coincided with the meeting, affording the IBM programme managers from the five countries mentioned above the opportunity to relay IOM's work in the field.

COUNTER-TERRORISM ASSESSMENT IN DJIBOUTI

From 23 to 27 September, a counter-terrorism assessment team led by the UN Counter-Terrorism Committee Executive Directorate (UNCTED) visited Djibouti to oversee the implementation of two UN Security Council resolutions. In addition to ACBC, the team consisted of representatives of the African Centre for the Study and Research on Terrorism, the International Civil Aviation Organization, the International Maritime Organization, INTERPOL, United Nations Office on Drugs and Crime (UNODC) and the World Customs Organization. Apart from assessing border management at the Djibouti-



The counter-terrorism assessment team made up of government and international organization officials.

Ambouli International Airport, the Port of Djibouti and the Kalafie border crossing to Ethiopia, ACBC briefed the Foreign Affairs Minister on capacity-building in migration management projects in Djibouti, showcasing the participants' commitment to the country and region.

KUEHNE FOUNDATION CONFERENCE



IFRC representative speaking at the Kuehne Foundation conference.

More than 150 participants gathered at the Kuehne Foundation Conference held in Dar es Salaam from 4 to 5 October 2012 to find ways to overcome present challenges in humanitarian logistics.

During the discussion, ACBC's Regional Thematic Specialist introduced ACBC to the wide circle of academics, NGO representatives, members of the United Nations and the Tanzanian Ministry of Transport, and students of the National Institute of Transport (NIT) present at the conference. She emphasized the importance of including border management in supply chain

management solutions, as the cross-border delivery of goods can play a significant role in supply chain management, Kuehne Foundation Conference's main area of activity.

Involving ACBC in academic programmes and offering students the chance to conduct research on IBM-related issues are two more avenues that are being considered as part of ACBC's long term strategy.

REGIONAL INTERPOL CONFERENCE IN KAMPALA

In preparation for the 14th East African Police Chiefs Cooperation Organization (EAPCCO) Conference in Kampala, Uganda, on 17 October 2012, over 1,000 officers from 12 countries discussed possible countermeasures against terrorism, border crimes and gender-based crimes. ACBC's Regional Thematic Specialist represented IOM at the conference. In an effort to fight cross-border crime, the Interpol Secretary General asked the EAPCCO member states to allow regional law enforcement agencies to access the evidence on suspected persons from their countries.

Interpol is one of IOM's key partners in immigration and border management programmes and the two organizations frequently collaborate on capacity building initiatives.

INTERREGIONAL MEETING OF POLICE CHIEFS' COOPERATION ORGANIZATIONS IN DAR ES SALAAM

From 15 to 17 May 2013, ACBC attended a joint Southern African Police Chiefs Co-operation Organisation (SARPCCO) and East African Police Chiefs Co-operation Organisation (EAPCCO) meeting in Dar es Salaam, United Republic of Tanzania.

During the meeting, greater information-sharing and joint operations between Southern African and Eastern African police forces were encouraged, particularly in identifying safe havens for criminal syndicates. For future joint approaches and operations, the SARPCCO and EAPCCO Member States were asked to focus on human trafficking and migrant smuggling, weapons, drugs, related organized crime activities and terrorism. In this context, ACBC presented on providing assistance to victims of human trafficking and the partnerships and IOM referrals that enable the successful provision of assistance.

For the near future, the meeting serves as an impulse for greater cooperation of SARPCCO and EAPCCO with IOM, adopting a more victim-centred approach in line with international best practices.

UNCTED WORKSHOP IN OUAGADOUGOU

On 24 June 2013, ACBC participated in a UNCTED workshop in Ouagadougou, Burkina Faso.

ACBC was afforded the opportunity to present on a number of border management topics as part of the workshop. The Integrated Assistance for Countering Terrorism – Information System (I-ACT) for Burkina Faso was launched as part of the workshop, and panel discussions centred on border management information systems.



The workshop panelists in Ouagadougou, June 2013.

The workshop presented an occasion for ACBC to explore possible future partnerships in West and Central Africa and laid the foundation for potential synergies with I-ACT in Burkina Faso.

COUNTER-HUMAN TRAFFICKING AND COUNTER-MIGRANT SMUGGLING IN NIGERIA

Forty-five representatives of the Nigerian Prosecutors' Office, Police and Immigration, and the National Agency for Prohibition of Trafficking in Persons participated in a training programme on counter-human trafficking, counter-migrant smuggling and integrated border management, organized in partnership with UNODC and delivered by ACBC in Abuja, Nigeria.

Focusing on the importance of the use of intelligence in counter-trafficking, migrant smuggling investigations and integrated border management, the aim was to foster closer cooperation among the agencies mentioned above.

The training brought together officials from Nigeria's capital, Abuja, and its largest coastal city, Lagos, meeting the objective of cementing inter-agency collaboration.

SUCCESS STORIES

IOM Missions all over Africa run immigration and border management projects – some with and some without ACBC assistance. ACBC is proud to feature a selection of success stories from South Sudan, the Democratic Republic of Congo, Nigeria, Guinea and Mauritania.

SOUTH SUDAN

From 14 to 18 May 2012, ACBC staff delivered training on the detection of forged documents and impostors to border guards from the Juba International Airport and three border crossings along the Ugandan (Nimule and Kaya) and Kenyan (Nadapal) borders in Juba, South Sudan. Held as part of the British Foreign and Commonwealth Office-funded Capacity Building for Migration Management project, it enabled one of the immigration officers to apprehend an individual travelling on a forged passport a few days later.



Learning how to detect signs of passport forgery.

Using the methodology taught during the training, he was able to establish that not only the first passport had been falsified, but also that another passport the traveler was also carrying with him had been forged. A full investigation determined that the man was trying to take a stolen vehicle across the border into South Sudan; his arrest was a success for the IOM IBM South Sudan programme and ACBC.

DEMOCRATIC REPUBLIC OF THE CONGO

Funded by the Belgian Government and the General Directorate of Migration (*Direction Générale de Migration, DGM*), IOM constructed border facilities at the Zongo border crossing.



The Zongo border post – one of the border facilities constructed by IOM.

Following its inauguration by the Vice Minister of the Interior, Security, Decentralization and Customs, the border post is now fully operational with the ability to collect and disseminate data via IOM's border management information system, MIDAS. Efficiency and effectiveness of border operations is further ensured by continuous cooperation between the DGM, the General

Directorate for Customs and Excise, the Congolese Control Office, the National Border Hygiene Programme and the Border Police.

The eighth Congolese border post to be equipped with MIDAS since 2009, the border crossing embodies the commitment of the Government of the Democratic Republic of the Congo (DRC) and IOM to support institutional capacity for migration and border management, while at the same time upholding the rights of migrants. This component is part of the IOM in DRC five year strategy for 2013 – 2017.

IOM DRC and the ACBC frequently collaborate on border management initiatives, including a pilot project on MCOF's humanitarian border management capacities of the DRC border agencies.

NIGERIA

IOM Nigeria helped establish the first ever National Intelligence Unit (NIU) for the Nigerian Immigration Service (NIS). A standardized intelligence unit was essential in response to the relatively new terrorist threat, a steady rise in human trafficking and the growth in irregular migrant routes out of Nigeria and into Europe.

Under the EU-funded IOM project, "Promoting Better Management of Migration in Nigeria," IOM set up and equipped NIU with networked computers, uninterruptible power supply systems, printers and software to process raw information and develop intelligence packages for dissemination to appropriate Nigerian law enforcement agencies.

IOM also delivered a two-week training course for officers, detailing all elements that needed to be in place to ensure that NIU was set up appropriately. It addressed a wide range of issues facing NIS, including interview techniques, briefing and debriefing, investigation and case management, as well as the development of a National Intelligence Model for Nigeria.

NIU has introduced a more coherent approach to information and data-gathering needed to combat trafficking and reduce irregular migration in Nigeria.

IOM Nigeria and the ACBC regularly cooperate on border management capacity building initiatives, including the development and standardization of the national counter-trafficking training curriculum for the NIS.



Participants at the National Intelligence Unit (NIU) training.

GUINEA

Implemented by IOM Guinea and co-funded by France, Switzerland and the IDF, the current project allowed MIDAS to be installed at the Conakry International Airport in Guinea. Additionally, 25 border officials were trained in IT, MIDAS, travel document examination and IOM's Essentials of Migration Management. Finally, in 2012 IOM further implemented a MIDAS extension in the VIP departure lounge at the airport, thus allowing border officials to collect comprehensive data of all travelers passing through the Conakry International Airport. ACBC support was instrumental for this process and included providing an IT expert and MIDAS trainers for this intervention.



MIDAS in operation at the Conakry International Airport.

Thanks to MIDAS, border officials feel more motivated and are able to process travel documents more efficiently than before. MIDAS has also allowed for systematic processing of migrants at the points of entry and exit, including in the VIP departure lounge, thus facilitating the collection of complete passenger data.

IOM Guinea and the ACBC often work together on border management initiatives. This collaboration has resulted, amongst others, in the development and implementation of a comprehensive border management programme for Guinea in 2013-2014, funded by the Government of Canada.

MAURITANIA



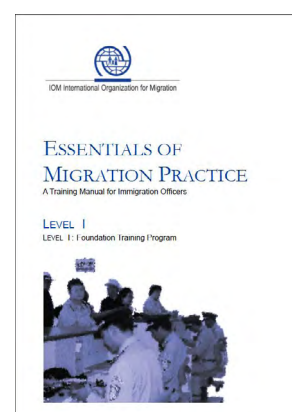
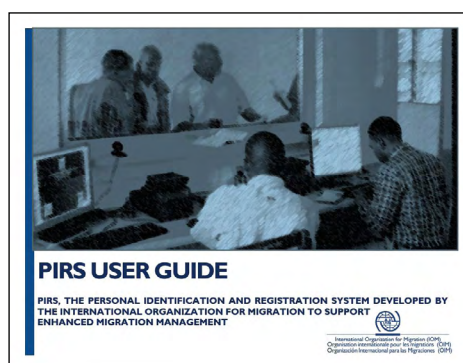
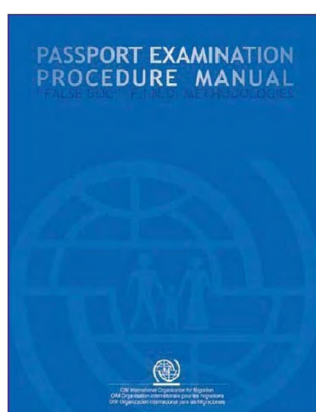
New border post constructed by IOM at Gouraye on the border between Mauritania and Senegal (before and after).

IOM is supporting the Government of Mauritania to better address irregular migration through capacity building activities, improving data collection at the borders, facilitating international cooperation with neighboring countries, training, equipment and the development of a national framework program for the management of migration. Twelve border crossing points have been constructed; twenty-four have been equipped with computers, MIDAS and linked into a single Wide Area Network that allows for the centralized registration of cross-border travelers' data. The creation of a risk analysis center at the border police HQ facilitates the systematic analysis of this data. It produces specific risk profiles that allow border management officials to be more selective in their inspections of travelers. IOM Nouakchott relies on the ACBC's expertise for the design and implementation of all its border management activities.

ACBC ASSISTANCE

ACBC provides assistance in the following areas:

- (a) Capacity-building in border and migration management:
 - (i) Assessing countries' migration management frameworks and border management practices;
 - (ii) Designing and delivering training courses in border and migration management;
 - (iii) Developing, installing and providing technical and training support for the Migration Information and Data Analysis System (MIDAS);
 - (iv) Developing and reviewing border and migration management strategies and policies and immigration and border management-related standards;
- (b) Migration research and development:
 - (i) Designing customized standard operating procedures (SOPs) and training curricula based on the ACBC-developed *Essentials of Migration Practice* and the IOM *Passport Examination Procedure Manual* for immigration departments;
 - (ii) Researching migration-related topics and implementing knowledge management of the literature on immigration and border management;
 - (iii) Designing and conceptualizing capacity-building interventions for immigration and border management at the request of IOM Member States;
- (c) Migration advocacy and partnerships:
 - (i) Raising awareness of the importance of immigration and border management frameworks for safe and dignified migration;
 - (ii) Promoting continued cooperation between IOM Member States, African regional organizations, international actors, the academia and IOM, to streamline international best practices and standards in immigration and border management.



Need ACBC assistance? Feel free to contact us at:
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